



# Sustainability Policy

## Property and Asset Management

### Sydney Harbour Foreshore Authority

#### Document Control

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### 1 CHIEF EXECUTIVE OFFICER'S STATEMENT

Sydney Harbour Foreshore Authority recognises the impact business and social activity has on the economy, social structures and the environment and has placed sustainability at the very core of its management of Darling Harbour and The Rocks. The Authority's commitment to developing sustainable management practices extends to the management of the organisation as well.

In December 2008 the NSW Government released a Sustainability Policy which establishes a framework for agencies to reduce their carbon emissions.

In August 2007, the Authority set its own significant sustainability targets, which include:

- Becoming carbon neutral in Authority-occupied buildings, public domain and events by 2010; and
- Reducing the carbon emissions of The Rocks and Darling Harbour by 80% by 2020 from 2000 levels with a 20% reduction by 2012.

The Authority aims to reach these targets by setting tangible goals which can be achieved over time. Each goal adds to the one before and contributes to the organisation's sustainability targets.

While recognising the significant efforts of the NSW Government in the area of sustainability, the Authority is in a position to set targets which exceed those in the Government policy.

Like the NSW Government, the Authority has also set targets for other areas of sustainability including:

- Recycling or composting 80% of all waste generated from Authority buildings, construction activities, public domain and events by 2010
- Reducing potable water consumption by 80% across the Authority's precincts by 2020 from a 2000 baseline with a 20% reduction by 2012.

Making these changes to sustainable management practices makes economic sense. The Authority wants to play a leadership role in sustainability and economic management by making a real commitment to reducing its impact on the environment, improving its bottom line and assisting the New South Wales Government to meet its commitments on sustainability.

### 2 GENERAL

#### 2.1 OVERVIEW

This policy describes Sydney Harbour Foreshore Authority's approach to corporate sustainability including strategies and objectives. It builds on the Sustainability Outcomes Strategy endorsed by the Board in September 2007 and describes the framework by which the Authority will achieve the targets identified in the Strategy. It also responds to M2008-28 Sustainability Policy for NSW Government.

### 2.2 SUSTAINABILITY

The World Commission on Environment and Development's definitive Brundtland Report defines Sustainable Development as 'development that meets the needs of the present without compromising the ability of future generations to meet their own needs'.

Specifically for the Authority, sustainability means:

- Long term economic, social and environmental targets, with achievable steps in the short term to meet the Board's outcomes.
- Recognition that the wellbeing of the Authority's economic, social and environmental systems are connected and depend on each other.
- Not only are the Authority's decisions important, but also the process the Authority uses to make decisions and the way the Authority engages its stakeholders in that process.
- Protecting and enhancing nature in the city and promoting social inclusion.
- Creating high quality green tenancies which command rental returns above market rates.

The Authority's Sustainability Policy connects the organisation to the numerous sustainability efforts around NSW, Australia and the world. Sustainability contains some basics that apply everywhere, but the Authority's approach also has to be tailored to meet the needs of its own places and circumstances. **Appendix 1** demonstrates how the Authority's sustainability policy responds to the Sustainability Policy for the NSW Government.

### 2.3 PURPOSE

The purpose of this policy is to provide Authority staff with clear guidelines confirming the Authority's sustainability targets and enabling staff to understand their responsibilities in achieving those targets. The policy will encourage all staff to make a contribution to achieving the targets in their day to day work.

### 2.4 TARGETS

The Authority is committed to achieving leadership through the place management of its precincts and work places. This leadership will be realised by actively engaging its stakeholders and applying principles of sustainability including economic, social and environmental to promote best management practices and to encourage innovation.

This Sustainability Policy commits the Sydney Harbour Foreshore Authority to the following targets:

- Carbon neutrality in Authority occupied buildings, public domain and events by 2010.
- A reduction in the carbon footprint within the Authority's precincts by 80% from a 2000 baseline, with a 20% reduction by 2012.
- Utilising harvested rainwater in all Authority parks by 2010.
- Reducing potable water consumption by 80% from a 2000 baseline by 2020, with a 20% reduction by 2012.
- Diverting from landfill for recycling and composting 80% of waste generated from Authority occupied buildings, construction activities, public domain and events by 2010.

- Diverting 80% of waste generated throughout the Authority’s precincts from landfill for recycling and composting by 2020.
- Deriving 80% of products and materials procured for events from recycled materials or other sustainable sources by 2010.
- Procuring 80% of products and materials within the Authority’s precincts and operations from recycled materials or other sustainable sources by 2020.
- Incorporating a 10 year asset management plan in accordance with the NSW Government’s total asset management framework by 2010.
- Earning premium rental returns based in part of the Authority’s sustainability credentials by 2010.

### **3 RESPONSIBILITY**

The Sustainability Manager will implement the Sustainability Policy by engaging with internal and external stakeholders to help them improve the performance of their assets as it applies to this policy.

Internally, the Sustainability Manager will work with business units to ensure that progress is being made towards achieving the above targets. The Sustainability Manager, will also initiate specific projects and will either manage those projects or delegate them.

<b>Who</b>	<b>Responsibility</b>
Board	Ensures that the Authority maintains its leadership position in Corporate Sustainability
CEO	Ensures policy and procedures are observed by staff
Sustainability Manager	Achieve Sustainability Outcomes Strategy and Sustainability Policy targets
All Authority business units	Implement policy and programs arising from it

### **4 MONITORING AND REPORTING**

The success of the policy will be monitored through the sustainability key performance indicators. Where there is a significant deviation from the projected path, restorative actions will be implemented.

The Sustainability Manager will report on progress through the following:

- Key performance indicators
- Reporting to the Leadership Team at the Quarterly Business Review
- Reporting to the Corporate Governance Committee.

As a result of the innovation culture that sustainability engenders in an organisation, projects and outcomes may be worth sharing with external stakeholders. The External Relations unit will be responsible for communicating these initiatives of broader interest.

#### 4.1 DOCUMENT HISTORY

Date	Author	Modifications
2 April 2009	Rafael Chemke	

## 5 CONTACTS/REFERENCES

### 5.1 CONTACTS

For further information, contact the Sustainability Manager.

### 5.2 REFERENCES

- Sydney Harbour Foreshore Authority, Sustainability Outcomes Strategy, 2007
- M2008-28 Sustainability Policy for NSW Government, 2008

## 6 APPENDICES

### Appendix 1. Comparison of M 2008-28 Sustainability Policy for NSW Government and Sydney Harbour Foreshore Authority Sustainability Targets

<b>NSW Government</b>	<b>Sydney Harbour Foreshore Authority</b>
Return greenhouse gas emissions from building energy use to 2000 levels by 2019/2020	By 2010 the Authority will be carbon neutral in Authority occupied buildings, events and public domain  By 2020, Authority precincts will have a reduced carbon footprint by 80% from a 2000 baseline with a 20% reduction by 2012
Agencies to purchase minimum 6% GreenPower by 2010/11 with the exception of Area Health Services	The Authority currently purchases 100% GreenPower for all of its Authority occupied buildings
State-wide target to reduce total potable water consumption by 15% by 2010/11 from 2005/06 levels	By 2010 all Authority parks will utilise harvested rainwater  By 2020 Authority precincts will have reduced consumption of potable water by 80% on a 2000 baseline with a 20% reduction by 20112
Government Owned or tenanted office buildings over 1000m <sup>2</sup> to: <ul style="list-style-type: none"> <li>▪ Obtain a NABERS rating by 31 December 2008</li> <li>▪ Achieve and maintain a NABERS rating of 4.5 stars for energy and water by 1 July 2011 where cost effective</li> <li>▪ Where new or refurbished achieve and maintain 2011 targets from 18 months of the first occupancy, where cost effective</li> </ul>	Foreshore House has achieved a 5 star NABERS rating for energy (water rating assessment currently underway)
Tenanted buildings to include Green Lease Schedule in all new or negotiated leases or when exercising a lease option	All prospective tenants briefed on the Authority's Sustainable Development Fitout Guide and encouraged and advised on how to implement the identified initiatives
The Government has also committed to set NABERS targets in Government office buildings for waste and indoor environment by 2009	The Authority's Sustainable Development Fitout Guide, provides advice and guidance on waste and indoor environments
Government fleet to achieve an average environment performance score of 12/20 by 2007/08, based on 2004/05 performance (new ongoing targets will be set in 2008)	Equivalent to Government Target
Government fleet to achieve a 20% reduction in greenhouse gas emissions by end 2007/08 based on 2004/05 performance (new ongoing targets will be set in 2008)	Equivalent to Government Target

<b>NSW Government</b>	<b>Sydney Harbour Foreshore Authority</b>
<p>Agencies to purchase products and appliances where relevant, available and fit for purpose with:</p> <ul style="list-style-type: none"> <li>A minimum 4-star rating under the Minimum Energy Performance Standards Scheme (MEPS); and/or</li> <li>A minimum of 4-star rating under the Water Efficiency Labelling and Standards Scheme (wels) or Smart Approved WaterMark products and services (for outdoor use)</li> </ul>	<p>By 2020 Authority precincts will have reduced consumption of potable water by 80% on a 2000 baseline with a 20% reduction by 20112</p>
<p>A minimum of 85% of all copy paper purchased by NSW Government in 2014 to contain recycled content</p>	<p>Equivalent to Government Target</p>
<p>Agencies, from the commencement of 2008/09 financial year, to specify inclusion of at least one recycled content option as part of each publication quote sought</p>	<p>By 2020, 80% of products and materials procured within both our own operations and precincts will be derived from recycled materials or other sustainable sources</p> <p>By 2010, 80% of products and materials procured for events will derived from recycled materials or from other sustainable sources</p>